SEC Form 4

Instruction 1(b).

FORM 4

Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

OMB APPROVAL

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STATEMENT	OF CH	IANGES I	N BENEF	ICIAL	OWNERS	SHIP
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Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

			or Section So(ii) of the investment Company Act of 1940	
1. Name and Address of Reporting Person [*] <u>Thirot Olivier</u>		Person*	2. Issuer Name and Ticker or Trading Symbol <u>KELLY SERVICES INC</u> [KELYA]	5. Relationship of Reporting Person(s) to Issuer (Check all applicable) Director 10% Owner
(Last) 999 WEST	(First) BIG BEAVER R	(Middle)	3. Date of Earliest Transaction (Month/Day/Year) 02/13/2024	X Officer (give title Other (specify below) below) Executive Vice President
			4. If Amendment, Date of Original Filed (Month/Day/Year)	6. Individual or Joint/Group Filing (Check Applicable Line)
(Street) TROY	MI	48084		X Form filed by One Reporting Person Form filed by More than One Reporting Person
(City)	(State)	(Zip)	Rule 10b5-1(c) Transaction Indication	ant to a contract, instruction or written plan that is intended to

Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned

1. Title of Security (Instr. 3)	2. Transaction Date (Month/Day/Year)	2A. Deemed Execution Date, if any (Month/Day/Year)	3. Transaction Code (Instr. 8)					5. Amount of Securities Beneficially Owned Following	6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)	7. Nature of Indirect Beneficial Ownership
			Code	v	Amount	(A) or (D)	Price	Reported Transaction(s) (Instr. 3 and 4)		(Instr. 4)
Class A Common Stock, Par Value \$1	02/13/2024		A		5,056 ⁽¹⁾	Α	\$0 ⁽²⁾	166,276.539	D	
Class A Common Stock, Par Value \$1	02/13/2024		A		5,064 ⁽³⁾	Α	\$0 ⁽²⁾	171,340.539	D	
Class A Common Stock, Par Value \$1	02/13/2024		A		5,784(4)	Α	\$0 ⁽²⁾	177,124.539	D	
Class A Common Stock, Par Value \$1	02/13/2024		A		19,462(5)	Α	\$20.81	196,586.539	D	
Class A Common Stock, Par Value \$1	02/13/2024		F		198	D	\$20.81	196,388.539	D	
Class A Common Stock, Par Value \$1	02/13/2024		F		501	D	\$20.81	195,887.539	D	
Class A Common Stock, Par Value \$1	02/13/2024		F		149	D	\$20.81	195,738.539	D	
Class A Common Stock, Par Value \$1	02/13/2024		F		162	D	\$20.81	195,576.539	D	

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)

1. Title of Derivative Security (Instr. 3)	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Year)	3A. Deemed Execution Date, if any (Month/Day/Year)	4. Transa Code (8)		of Expi Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5) Date		of Expiration Date (Month/Day/Year) Securities Acquired (A) or Disposed of (D) (Instr. 3, 4			1 7. Title and Amount of Securities Underlying Derivative Security (Instr. 3 and 4)		9. Number of derivative Securities Beneficially Owned Following Reported Transaction(s) (Instr. 4)	10. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)	11. Nature of Indirect Beneficial Ownership (Instr. 4)
				Code	v			Date Exercisable	Expiration Date	Title	Amount or Number of Shares				

Explanation of Responses:

1. Restricted stock units granted following satisfaction of specified performance criteria for 2021 and certification as earned by the Compensation and Talent Management Committee on February 13, 2024.

2. Each restricted stock unit represents a contingent right to receive one share of Kelly Services Class A common stock.

3. Restricted stock units granted following satisfaction of specified performance criteria for 2022 and certification as earned by the Compensation and Talent Management Committee. Shares vest 100% on the 3rd-anniversary date of the grant.

4. Restricted stock units granted following satisfaction of specified performance criteria for 2023 and certification as earned by the Compensation and Talent Management Committee. Shares vest 100% on the 3rd-anniversary date of the grant.

5. Restricted stock award granted under the Kelly Services Equity Incentive Plan. Shares vest ratably over three (3) years on the anniversary date of the grant.

/s/ Cynthia D. Mull, attorneyin-fact for Mr. Thirot 02/15/2024

** Signature of Reporting Person Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

* If the form is filed by more than one reporting person, see Instruction 4 (b)(v).

** Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.